On April 10, 2006, we performed our 1001st liver transplant and saved another *life*...

excellence



Report to the Community 2006

Our commitment to excellence

For Hai Wei Ye of Ballwin, Missouri, April 10, 2006, was a new beginning.

For the physicians and staff at Barnes-Jewish Hospital, it was a day that marked years of extraordinary accomplishment for our Transplant Center. As one of the top centers in the country, it symbolizes the hallmark of this organization – excellence.

Excellence is an everyday occurrence at Barnes-Jewish Hospital, supported by our physician partners at Washington University School of Medicine. We see it in our patient care, teaching and research accomplishments.

One mother safely brought five babies into the world because we have an expert team of high-risk pregnancy physicians, nurses and technicians. The Ferrills trusted us to deliver their now-famous quintuplets because of our reputation for excellence.

A new Barnes-Jewish College of Nursing building broke ground, led by accomplished educators to develop the next generation of nursing professionals. These nurses will become the teachers of tomorrow as we begin planning to add doctoral programs to our curriculum.

Research and teaching remain the hallmark of academic medicine, and at Barnes-Jewish Hospital we are in a unique position, working with Washington University physicians to provide breakthrough treatments that are changing the landscape of medicine

In the following pages, we share the stories of everyday excellence at Barnes-Jewish that are transforming medicine and saving lives. This great work cannot be accomplished without the dedication of thousands of people – physicians, nurses, clinicians, staff, volunteers and generous donors – who make patient care, teaching and research possible.

Best Regards,

Unoli

Andy Ziskind, MD President, Barnes-Jewish Hospital



Transplant Center Achieves Milestone

Hai Wei Ye may not yet realize it, but he benefited from a history of excellence

in transplantation at Barnes-Jewish Hospital. Recognized among the best, the Washington University liver surgery team made Ye their 1001st liver recipient in 2006.

Research confirms the best patient outcomes are in hospitals that treat large numbers of patients. Excellent outcomes mean better survival rates, proven at Barnes-Jewish Hospital with a three-year liver transplant survival rate of 91.7%.

With one of the largest liver transplant programs in the nation, we admit patients from across the country for comprehensive care and innovative treatments. In our heart transplant program, which started 20 years ago, almost half of our patients are still alive today — a major milestone considering that we have a reputation for transplanting patients with the most challenging conditions.

Our expertise in heart transplantation positions Barnes-Jewish Hospital and Washington University as national leaders in the growing area of artificial heart-assist devices. We were selected in 2006 to be one of only nine centers in the United States to implant the latest version of a total artificial heart.

Our kidney program performed 150 transplants in 2006. Now, we're gearing up to perform transplants with blood type-incompatible donors. Our lung program, already world renowned, created an innovative mentoring program last year to help child recipients transition to adult care programs.

At Barnes-Jewish Hospital, excellence in transplantation produces exceptional results. For Hai Wei Ye, that everyday occurrence means another chance to savor life.

Hai Wei Ye's liver transplant successfully treated his hepatocellular cancer, giving him the gift of time to help his daughter Kelly learn how to ride a bike.



The Birth of a Quintessential Moment

On December 21, 2006, Pete and Jenny Ferrill's family went from two ... to seven.

With a team of more than 100 physicians, nurses and staff, the Ferrills, from Danville, IL, welcomed quintuplets.

The three boys and two girls were the first quintuplets born in the history of Barnes-Jewish Hospital. The circumstances were so extraordinary, that The Learning Channel (TLC) documented the care Jenny Ferrill received at Barnes-Jewish Hospital for a five-part series called Quint-essential to air Fall 2007.

Admitted to the hospital two months prior to the birth, Jenny Ferrill was closely monitored by a team of perinatal specialists to ensure the best possible outcome for both babies and mother. It took months of planning and coordination between the family, their doctors and nurses, and the resources of two hospitals — Barnes-Jewish Hospital and our sister institution St. Louis Children's Hospital — to deliver and immediately care for the babies. Born at 31 weeks, they entered the world within minutes of each other, weighing just over three pounds each.

For Barnes-Jewish, these highly specialized nurses and Washington University physicians represent the extraordinary measures we take to ensure every patient receives the best care everyday. For the Ferrills, who traveled more than four hours each way throughout the pregnancy for our superior high-risk program, our ability to coordinate resources made all the difference ... times 5!

Jenny Ferrill has her hands full – and gets some help –as she is followed by TLC for a reunion with caregivers at Barnes-Jewish and St. Louis Children's Hospital during the quints' five-month check-up.



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College of Nursing Breaks Ground



nation, Barnes-Jewish draws many of the top physicians and nurses in the country. Now, we're building upon that reputation for excellence by creating a new facility that will help us achieve our goal to become a top 10 nursing college.

In 2006, we broke ground on a new building for the Barnes-Jewish College of Nursing. Combining the heritage of both the former Barnes College of Nursing and Jewish College of Nursing, the new college will accept incoming baccalaureate and advanced-degree nursing students in early 2008.

With a vision as a leading nursing college that draws the best students and faculty, our graduates, inspired by dynamic educators and trained in a stimulating, academic environment, will be critical thinkers, able to work in any premier health-care institution.

To attract the best and brightest educators, Maxine Clark and Bob Fox have endowed the deanship. The new dean — Michael Evans — is an administrator with exceptional academic and health-care experience. Advanced nursing education programs are now being added to draw graduate students, and plans also are underway to add a doctoral program.

In drawing a direct line between education and clinical practice, we have the opportunity to shape patient care well into the future. Whether it's future physicians, nurses, pharmacists, or other health-care professionals, our commitment to education excellence improves our community.

Jewish Foundation and Michael Evans, RN, PhD, Maxine Clark and Bob Fox Dean and Professor of the Barnes-Jewish College of Nursing, review the construction progress. The facility will open in 2008.

Julia Ruvelson, VP, Barnes-



Center for Diversity and Cultural Competence Opens

Cynthia Rogers, MD, is making an extraordinary

difference at Barnes-Jewish Hospital. An African-American psychiatry resident, Rogers was among the first to join a unique mentoring program that encourages diversity among the hospital's residents and fellows.

The mentoring program, which pairs residents and fellows dedicated to promoting diversity with minority medical students at Washington University School of Medicine and other minority residents and fellows, is one of several new initiatives led by Barnes-Jewish Hospital's new Center for Diversity and Cultural Competence. Funded with \$1.5 million from the Barnes-Jewish Hospital Foundation, the Center promotes an environment emphasizing inclusion and mutual respect in every patient and employee encounter, and aims to reduce health disparities in our community.

Because a residency often determines where a new physician will stay to practice, increasing the number of minorities will result in broader diversity among Washington University faculty and physicians in our community. In a city where 52% of the population is African-American and only 2% of medical residents and fellows in 2005 at Barnes-Jewish Hospital were underrepresented minorities, increasing the number of minority residents will better reflect the diversity in our community.

Already, the mentoring program is showing remarkable results, with a rising number of minority Washington University medical school graduates choosing to remain at our hospital.

At Barnes-Jewish Hospital, a commitment to diversity and cultural understanding leads to improved community ties and care that is more responsive to the needs of each patient and their family.

Barnes-Jewish psychiatry resident Cynthia Rogers, MD and Washington University medical student Juliet Glover are among the first participants in a unique mentoring program. Glover has chosen to stay at Barnes-Jewish to complete her psychiatry residency.



Trauma Center Ranked as One of the Nations' Best Prepared

The Charles F. Knight Emergency and Trauma Center at Barnes-Jewish treated 78,000 patients in 2006, making it the busiest in Missouri. A dedicated Level I trauma center represents commitment to our community. When you need critical trauma care, excellence counts. While we treat hundreds of everyday emergencies, we're also prepared for those requiring the skill of a highly trained team.

In 2006, Barnes-Jewish Hospital was recognized as one of only five "highly prepared" trauma centers in the country, able to handle a potential terrorist attack or other large-scale disaster. The recognition, by the National Foundation for Trauma Care, came after an evaluation of more than 500 hospitals for their ability to handle critical care following a terrorist attack, or a biological, chemical or nuclear disaster.

Multidisciplinary teams of caregivers participate in citywide and statewide

drills that simulate disasters on a regular basis. The Barnes-Jewish Hospital environmental health and safety department created a special program called MOVE - mobilized, organized, volunteer effort – that trains non-clinical health-care workers to assist during a disaster with evacuating patients and other vital functions during times of emergency.

Also in 2006, our hospital was recertified as a Level I trauma center by the American College of Surgeons' Committee on Trauma. The national designation has stricter requirements than state trauma designations and is a clear signal to the community that Barnes-Jewish Hospital and its Washington University physicians provide the very best in critical and trauma care.

This recognition reflects a higher standard of care and better outcome for the 9,476 people who turned to us for trauma care in 2006.



Barnes-Jewish Hospital Highlights

Honors and Awards



- Barnes-Jewish Hospital was ranked in the top 10 on the U.S. News & World Report "honor roll" of America's best hospitals, with 14 individual specialties ranked among the best in the nation.
- Solucient named Barnes-Jewish one of the top 100 hospitals for cardiovascular services, based on key criteria at the nation's top performing acute care hospitals.
- Our bariatric surgery program was designated as a Center of Excellence by the American Association of Bariatric Surgery, recognizing expertise that results in a less than a one percent mortality rate for these specialized weight loss surgeries.
 - Our epilepsy program was the third in the nation to be named an Epilepsy Center of Excellence by the Joint Commission, as validation of outstanding quality from the most widely recognized health-care certifying organization.

Infection Detectives

Infectious disease experts at Barnes-Jewish Hospital and Washington University School of Medicine received a grant from the Centers for Disease Control as one of five Prevention Epicenter academic medical centers that will participate in a multi-center research network dedicated to assessing, treating and preventing hospital-acquired infections.

Save Your Breath

An initiative to identify obstructive sleep apnea (OSA) prior to surgery at Barnes-Jewish Hospital may make surgery safer for thousands of patients across the country. An initial research study revealed 15% of surgical patients at Barnes-Jewish were at risk for OSA, which in severe cases can lead to respiratory distress when sedating medications are given during surgery.





New Tools for Neurosurgeons

An agreement to install the world's most advanced intraoperative MRI at Barnes-Jewish was finalized in 2006. Only three other hospitals in the world have similar technology that enables neurosurgeons to obtain vital brain images while surgery is in progress. The multi-room IMRIS iSPACE surgical imaging suite will be complete in early 2008.

Learning to be Lean

Barnes-Jewish is leading the way in quality innovation, using a blend of Six Sigma and Lean tactics - first used in manufacturing - to improve patient safety and quality and operational efficiencies. Since June of 2006 more than 45 teams used accelerated Lean Sigma approaches to solve problems ranging from medication management to assuring surgeons had the correct instruments they needed for on-time surgeries.



Thinking Green

The Washington University Orthopedics and Barnes-Jewish Hospital Orthopedic Center in Chesterfield was awarded an Ameren UE Leadership in Energy and Environmental Design (LEED) Incentive grant from the St. Louis Regional Chapter of the U.S. Green Building Council.

The grant is designed to accelerate green building practices, energy conservation and environmental performance in the St. Louis region. Opened in July 2007, the facility offers comprehensive, one-stop outpatient orthopedic care, imaging, physicial therapy and ambulatory and surgery, in partnership with Washington University Orthopedics.

Next Generation Technology

The Siteman Cancer Center at Barnes-Jewish Hospital and Washington University School of Medicine will be the first in the country to offer cancer patients a new generation proton beam therapy – the Clinatron 250 Proton Beam Radiotherapy System. The \$20 million system open in 2008. Proton beam therapy allows tumors to be targeted by adjusting the radiation and avoiding collateral doses that can damage nearby tissues.



Park it and they will come

Our mammography van was the first of its kind west of the Mississippi and after screening 108,000 women, it was retired to make way for a new 100 percent digital vehicle. The Siteman Cancer Center's new van will make the latest imaging available to a wider range of women in our region.

Barnes-Jewish Hospital Community Benefit

Access for the Uninsured

Barnes-Jewish Hospital provides valuable safety net care for the region's underserved. We have made the commitment to provide the highest quality emergency and Level I trauma services as well as providing access to medical and surgical specialty care unavailable at other hospitals. We are the only hospital in the City of St. Louis that provides obstetrics services.

Teaching, Education and Research

Our affiliation with Washington University School of Medicine supports our mission to provide graduate medical education and help train the next generation of physicians. The renewed resources at the Barnes-Jewish College of Nursing will benefit the entire region as an educator of highly qualified nurses. Barnes-Jewish remains a valued clinical site for training of allied health professionals. Our 9,000 employees gain valuable career growth through the School to Work Program and the BJC Center for Lifelong Learning.

In addition to supporting exceptional patient care needs, the Barnes-Jewish Hospital Foundation provides grants in support of our research and teaching missions.

Economic and Social Impact

Barnes-Jewish Hospital is the largest employer in St. Louis and serves a vital role in community leadership and the economic development of not only the Central West End and Forest Park Southeast neighborhoods, but for the entire St. Louis region.

The Center for Diversity and Cultural Competence at Barnes-Jewish Hospital aims to reduce health care disparities and create a larger awareness of diversity issues throughout our community. We provide community health screenings and education, also supported by the Barnes-Jewish Hospital Foundation.

Benefit	Amount
Uncompensated Care	\$34
Medicare Subsidized Care	\$11
Subsidized Cost of Education	\$62
Taxes Paid	\$55
Total	\$162 million*

* From 2005 Cost Report (Missouri Hospital Association format)

Barnes-Jewish Hospital 2006 Facts & Figures

Employees	9,088
Physicians	1,748
Residents/Interns/Fellows	927
Licensed Beds	1224
Admissions	53,907
Outpatient Surgery Visits	16,822
Inpatient Surgeries	17,847
Emergency Department Visits	77,847
Net Revenue	\$1.2 billion

Barnes-Jewish Hospital Foundation

2006 Recap

Extraordinary Commitment

Raised \$16,285,062 for:

- Intra-operative MRI equipment for neurosurgery
- Siteman Cancer Center research and patient care
- Respiratory intensive care medicine
- Organ transplant patient care
- Parkinson's research
- Barnes-Jewish Hospital Center for Diversity and Cultural Competence
- Barnes-Jewish College of Nursing

The new Barnes-Jewish College of Nursing building is scheduled to be completed in late 2007. To date, more than \$12 million has been raised toward the \$20 million goal.

Your support of the Barnes-Jewish Hospital Foundation contributes to excellence.

Thanks to the following list of generous donors who helped make **2006** *a year of excellence*. In 2007, we continue to build on last year's momentum and seek valued support for the hospital's medical research, patient care and equipment needs. Thank you for helping us make an extraordinary difference in our patient's lives.

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